



# **Houston Recovery Center**

Sobering & Addiction Recovery Programs

## **Financial Statements**

**For the period ended November 30, 2020**



# Houston Recovery Center

Sobering & Addiction Recovery Programs

Houston Recovery Center, LGC  
Statement of Financial Position  
As of November 30, 2020

## Assets

Cash & Cash Equivalents	\$	1,315,431	
Accounts Receivable, net			
• Grant Receivables		125,681	
• TTOR Receivables		66,333	
• FRONTLINE Receivables		15,627	
• Other Receivables		3,185	
Employee Advance		-	
Prepaid Insurance		17,014	
Prepaid Expenses		29,102	
Prepaid Fringe Benefits		-	
Property & Equipment, net		112,076	
Investments		206,893	
Other Assets		-	
Total Assets			<u>\$ 1,891,343</u>

## Liabilities

Accounts Payable	\$	(29,619)	
Credit Cards		155	
Payroll Liabilities		57,871	
Deferred Revenue (HRC)		960,529	
Accrued Liabilities		58,069	
Longterm Liabilities		17,455	
Total Liabilities		1,064,461	

## Net Assets

Without Donor Restrictions		183,256	
With Donor Restrictions		643,626	
Total Net Assets		826,882	

Total Liabilities & Net Assets \$ 1,891,343

	<u>Month To Date</u>	<u>Year To Date</u>
Revenues, Gains & Other Support		
Direct Public Support		
• HRC Funding	\$ 137,219	\$ 686,095
• TCE-HIV Funding	59,428	243,546
• TTOR Funding	33,963	157,334
• FRONTLINE Funding	15,627	15,627
• Other Grant Funding	43,006	213,323
• Contributions/Donations	51,186	112,888
Indirect Public Support	-	-
Other Income	594	3,435
Program Income	-	-
Total Revenues, Gains & Other Support	<u>\$ 341,023</u>	<u>\$ 1,432,248</u>
Expenditures		
Salaries & Wages	\$ 196,635	\$ 1,036,456
Payroll Related Taxes	16,344	80,427
Fringe Benefits	17,487	89,374
Professional Fees	35,772	180,620
Supplies	2,449	14,444
Communication	9,650	47,387
Travel, Meals & Entertainment	2,367	11,176
Office Equipment & Maintenance	764	3,270
Lease & Facility Maintenance	23,663	94,370
Medical Director	1,415	7,077
Security	7,984	46,288
Treatment & Recovery Support Services	3,561	12,055
Indirect Expenses	9,677	30,740
Total Expenditures	<u>\$ 327,768</u>	<u>\$ 1,653,686</u>
Change in Net Assets	\$ 13,255	\$ (221,438)
Net Assets, Beginning	<u>813,627</u>	<u>1,048,320</u>
Net Assets, Ending	<u>\$ 826,882</u>	<u>\$ 826,882</u>

	Partners in Recovery	HRC City of Houston	PIT	RIC	COH Multicenter	Program Services							Management & General	Fundraising & Development	Total
						Arnold Foundation	HEROES	HCCSCD	TCE-HIV	FRONTLINE	TTOR	RSS-CBO			
Salaries & Wages	\$ 12,416	\$ 56,112	\$ 10,828	\$ 7,115	\$ -	\$ -	\$ 7,726	\$ 7,012	\$ 14,001	\$ 8,291	\$ 19,544	\$ 8,791	\$ 36,841	\$ 7,957	\$ 196,635
Payroll Related Taxes	997	4,759	887	576	-	-	623	592	1,123	680	1,629	786	3,070	621	16,344
Fringe Benefits	1,082	3,305	1,230	527	-	-	1,340	990	1,225	1,126	1,962	1,751	2,470	479	17,487
Professional Fees	4,158	9,422	20	-	5,000	3	-	-	15,481	147	-	-	1,471	70	35,772
Supplies	-	2,164	-	-	-	-	-	-	21	68	195	-	-	-	2,449
Communication	1,072	483	56	330	-	-	335	238	436	634	509	240	4,305	1,011	9,650
Travel, Meals & Entertainment	51	1,297	20	-	-	-	328	16	-	500	-	-	-	30	2,243
Office Equipment & Maintenance	-	50	-	-	-	714	-	-	-	-	-	-	-	-	764
Lease & Facility Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	23,663	-	23,663
Medical Director	-	708	-	-	-	-	-	-	-	-	708	-	-	-	1,415
Security	-	7,984	-	-	-	-	-	-	-	-	-	-	-	-	7,984
Treatment & recovery support	3,200	-	-	-	-	-	-	-	361	-	-	-	-	-	3,561
Fuel & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Expenses	41	969	1	3	-	36	6	3	4	5	11	0	8,632	88	9,801
<b>Total Expenses by Function</b>	<b>\$ 23,018</b>	<b>\$ 87,253</b>	<b>\$ 13,043</b>	<b>\$ 8,551</b>	<b>\$ 5,000</b>	<b>\$ 752</b>	<b>\$ 10,359</b>	<b>\$ 8,850</b>	<b>\$ 32,651</b>	<b>\$ 11,453</b>	<b>\$ 24,558</b>	<b>\$ 11,569</b>	<b>\$ 80,451</b>	<b>\$ 10,257</b>	<b>\$ 327,768</b>

	<u>MTD</u>	<u>YTD</u>
Cash Flow From Operating Activities		
Change in Net Assets	\$ 13,255	\$ (221,438)
Depreciation Expense	2,552	12,259
Decrease (Increase) in Accounts Receivable	(67,589)	142,708
Decrease (Increase) in Prepaid Insurance	4,411	30,124
Decrease (Increase) in Prepaid Expenses	3,815	(5,596)
Decrease (Increase) in Prepaid Fringe Benefits	-	26,245
Increase (Decrease) in Accounts Payable	10,199	(113,943)
Increase (Decrease) in Credit Cards	(526)	(16,446)
Increase (Decrease) in Salaries Payable	12,807	(65,425)
Increase (Decrease) in Accrued Liabilities	4,799	11,212
Increase (Decrease) in Grant Deferred Revenue	(137,219)	960,529
Increase (Decrease) in Other Liabilities	-	-
	-	-
Cash Provided (Used) in Operating Activities	<u>(153,496)</u>	<u>760,228</u>
Cash Flow From Investing Activities		
Purchase of Investments	-	-
Purchase of Fixed Assets	-	(8,232)
Sales of Fixed Assets	-	-
Cash Provided (Use) in Investing Activities	<u>-</u>	<u>(8,232)</u>
Cash Flow From Financing Activities	-	(2,311)
Net Increase (Decrease) in Cash	(153,496)	749,685
Cash Balance Beginning	<u>1,675,821</u>	<u>772,639</u>
Cash Balance Ending	<u>\$ 1,522,324</u>	<u>\$ 1,522,324</u>

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 137,219	\$ 137,219	\$ -	\$ 687,345	\$ 686,095	\$ 1,250
Budget Carryforward	-	4,583	(4,583)	-	22,915	(22,915)
Indirect Public Support	-	-	-	-	-	-
Other Income	141	1,741	(1,600)	1,171	8,705	(7,534)
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 137,360</b>	<b>\$ 143,543</b>	<b>\$ (6,183)</b>	<b>\$ 688,516</b>	<b>\$ 717,715</b>	<b>\$ (29,199)</b>
Expenditures						
Salaries & Wages	\$ 70,842	\$ 85,985	\$ (15,143)	\$ 395,089	\$ 429,925	\$ (34,836)
Payroll Related Taxes	6,008	8,711	(2,703)	30,446	43,555	(13,109)
Fringe Benefits	2,960	8,952	(5,992)	24,314	44,760	(20,446)
Professional Fees	9,981	4,098	5,883	46,378	20,490	25,888
Supplies	2,175	2,839	(664)	12,565	14,195	(1,630)
Communication	1,613	1,000	613	8,786	5,000	3,786
Travel, Meals & Entertainment	1,297	1,235	62	4,160	6,175	(2,015)
Office Equipment & Maintenance	50	691	(641)	319	3,455	(3,136)
Lease & Facility Maintenance	14,852	16,897	(2,045)	74,259	84,485	(10,226)
Medical Director	708	937	(229)	3,538	4,685	(1,147)
Security	7,984	9,402	(1,418)	46,288	47,010	(722)
Treatment Services	-	-	-	-	-	-
Indirect Expenses	3,527	3,630	(103)	18,683	18,150	533
<b>Total Expenditures</b>	<b>\$ 121,997</b>	<b>\$ 144,377</b>	<b>\$ (22,380)</b>	<b>\$ 664,826</b>	<b>\$ 721,885</b>	<b>\$ (57,059)</b>
<b>Net Assets</b>	<b>\$ 15,363</b>	<b>\$ (834)</b>	<b>\$ 16,197</b>	<b>\$ 23,689</b>	<b>\$ (4,170)</b>	<b>\$ 27,859</b>



# Houston Recovery Center

Sobering & Addiction Recovery Programs

**Houston Recovery Center, LGC  
Program Service Budget vs. Actual  
Partners in Recovery (PIR) Program  
For the period ended November 30, 2020**

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>
Expenditures						
Salaries & Wages	\$ 13,856	\$ 29,581	\$ (15,725)	\$ 96,509	\$ 147,905	\$ (51,396)
Payroll Related Taxes	1,113	2,928	(1,815)	6,611	14,640	(8,029)
Fringe Benefits	1,208	2,816	(1,608)	11,926	14,080	(2,154)
Professional Fees	4,264	339	3,925	29,646	1,695	27,951
Supplies	-	632	(632)	282	3,160	(2,878)
Communication	1,387	2,040	(653)	7,939	10,200	(2,261)
Travel, Meals & Entertainment	51	1,715	(1,664)	509	8,575	(8,066)
Office Equipment & Maintenance	-	83	(83)	-	415	(415)
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	3,200	2,943	257	10,250	14,715	(4,465)
Indirect Expenses	1,719	2,273	(554)	8,594	11,365	(2,771)
<b>Total Expenditures</b>	<b>\$ 26,798</b>	<b>\$ 45,350</b>	<b>\$ (18,552)</b>	<b>\$ 172,266</b>	<b>\$ 226,750</b>	<b>\$ (54,484)</b>
<b>Net Assets</b>	<b>\$ 23,202</b>	<b>\$ (45,350)</b>	<b>\$ 68,552</b>	<b>\$ (122,266)</b>	<b>\$ (226,750)</b>	<b>\$ 104,484</b>



# Houston Recovery Center

Sobering & Addiction Recovery Programs

Houston Recovery Center, LGC  
Program Service Budget vs. Actual  
**Public Intoxication Transport (PIT) Program**  
For the period ended November 30, 2020

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 15,983	\$ 16,579	\$ (596)	\$ 79,912	\$ 82,895	\$ (2,983)
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 15,983</b>	<b>\$ 16,579</b>	<b>\$ (596)</b>	<b>\$ 79,912</b>	<b>\$ 82,895</b>	<b>\$ (2,983)</b>
Expenditures						
Salaries & Wages	\$ 13,659	\$ 10,796	\$ 2,863	\$ 66,189	\$ 53,980	\$ 12,209
Payroll Related Taxes	1,118	934	184	5,418	4,670	748
Fringe Benefits	1,552	1,882	(330)	6,678	9,410	(2,732)
Professional Fees	131	145	(14)	644	725	(81)
Supplies	-	82	(82)	73	410	(337)
Communication	291	399	(108)	1,404	1,995	(591)
Travel, Meals & Entertainment	20	53	(33)	203	265	(62)
Office Equipment & Maintenance	-	34	(34)	-	170	(170)
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Fuel & Maintenance	-	928	(928)	919	4,640	(3,721)
Indirect Expenses	887	1,105	(218)	3,882	5,525	(1,643)
<b>Total Expenditures</b>	<b>\$ 17,658</b>	<b>\$ 16,358</b>	<b>\$ 1,300</b>	<b>\$ 85,410</b>	<b>\$ 81,790</b>	<b>\$ 3,620</b>
<b>Net Assets</b>	<b>\$ (1,675)</b>	<b>\$ 221</b>	<b>\$ (1,896)</b>	<b>\$ (5,498)</b>	<b>\$ 1,105</b>	<b>\$ (6,603)</b>



	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 10,880	\$ 14,132	\$ (3,252)	\$ 57,491	\$ 70,660	\$ (13,169)
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 10,880</b>	<b>\$ 14,132</b>	<b>\$ (3,252)</b>	<b>\$ 57,491</b>	<b>\$ 70,660</b>	<b>\$ (13,169)</b>
Expenditures						
Salaries & Wages	\$ 8,884	\$ 10,918	\$ (2,034)	\$ 41,847	\$ 54,590	\$ (12,743)
Payroll Related Taxes	719	944	(225)	3,396	4,720	(1,324)
Fringe Benefits	658	1,023	(365)	2,678	5,115	(2,437)
Professional Fees	68	99	(31)	336	495	(159)
Supplies	-	103	(103)	-	515	(515)
Communication	717	517	200	3,317	2,585	732
Travel, Meals & Entertainment	-	106	(106)	151	530	(379)
Office Equipment & Maintenance	-	20	(20)	-	100	(100)
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	289	402	(113)	1,417	2,010	(593)
<b>Total Expenditures</b>	<b>\$ 11,336</b>	<b>\$ 14,132</b>	<b>\$ (2,796)</b>	<b>\$ 53,143</b>	<b>\$ 70,660</b>	<b>\$ (17,517)</b>
Net Assets	\$ (456)	\$ -	\$ (456)	\$ 4,348	\$ -	\$ 4,348

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 5,000	\$ 5,000	\$ -	\$ 25,000	\$ 25,000	\$ -
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	453	453	-	2,263	2,263	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 5,453</b>	<b>\$ 5,453</b>	<b>\$ -</b>	<b>\$ 27,263</b>	<b>\$ 27,263</b>	<b>\$ -</b>
Expenditures						
Salaries & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Payroll Related Taxes	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-
Professional Fees	5,000	5,000	-	25,000	25,000	-
Supplies	-	-	-	-	-	-
Communication	-	-	-	-	-	-
Travel, Meals & Entertainment	-	-	-	-	-	-
Office Equipment & Maintenance	-	-	-	-	-	-
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>
<b>Net Assets</b>	<b>\$ 453</b>	<b>\$ 453</b>	<b>\$ -</b>	<b>\$ 2,263</b>	<b>\$ 2,263</b>	<b>\$ -</b>

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ -	\$ -	\$ -	\$ 89,028	\$ -	\$ 89,028
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 89,028</b>	<b>\$ -</b>	<b>\$ 89,028</b>
Expenditures						
Salaries & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Payroll Related Taxes	-	-	-	-	-	-
Fringe Benefits	-	-	-	-	-	-
Professional Fees	3	-	3	15	-	15
Supplies	-	-	-	-	-	-
Communication	-	-	-	1,409	-	1,409
Travel, Meals & Entertainment	-	-	-	-	-	-
Office Equipment & Maintenance	714	-	714	2,951	-	2,951
Lease & Facility Maintenance	7,011	-	7,011	27,430	-	27,430
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	36	-	36	165	-	165
<b>Total Expenditures</b>	<b>\$ 7,763</b>	<b>\$ -</b>	<b>\$ 7,763</b>	<b>\$ 31,969</b>	<b>\$ -</b>	<b>\$ 31,969</b>
<b>Net Assets</b>	<b>\$ (7,763)</b>	<b>\$ -</b>	<b>\$ (7,763)</b>	<b>\$ 57,059</b>	<b>\$ -</b>	<b>\$ 57,059</b>

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ -	\$ 11,400	\$ (11,400)	\$ 26,261	\$ 57,000	\$ (30,740)
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ -</b>	<b>\$ 11,400</b>	<b>\$ (11,400)</b>	<b>\$ 26,261</b>	<b>\$ 57,000</b>	<b>\$ (30,740)</b>
Expenditures						
Salaries & Wages	\$ 9,849	\$ 8,718	\$ 1,131	\$ 54,955	\$ 43,590	\$ 11,365
Payroll Related Taxes	795	754	41	4,517	3,770	747
Fringe Benefits	1,708	771	937	8,667	3,855	4,812
Professional Fees	91	93	(2)	528	465	63
Supplies	-	26	(26)	170	130	40
Communication	885	458	427	4,490	2,290	2,200
Travel, Meals & Entertainment	328	290	38	2,312	1,450	862
Office Equipment & Maintenance	-	20	(20)	-	100	(100)
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	241	270	(29)	1,324	1,350	(26)
<b>Total Expenditures</b>	<b>\$ 13,897</b>	<b>\$ 11,400</b>	<b>\$ 2,497</b>	<b>\$ 76,961</b>	<b>\$ 57,000</b>	<b>\$ 19,961</b>
<b>Net Assets</b>	<b>\$ (13,897)</b>	<b>\$ -</b>	<b>\$ (13,897)</b>	<b>\$ (50,701)</b>	<b>\$ -</b>	<b>\$ (50,701)</b>

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 11,143	\$ 10,479	\$ 664	\$ 50,920	\$ 52,395	\$ (1,475)
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 11,143</b>	<b>\$ 10,479</b>	<b>\$ 664</b>	<b>\$ 50,920</b>	<b>\$ 52,395</b>	<b>\$ (1,475)</b>
Expenditures						
Salaries & Wages	\$ 8,427	\$ 8,118	\$ 309	\$ 38,020	\$ 40,590	\$ (2,570)
Payroll Related Taxes	711	692	19	3,497	3,460	37
Fringe Benefits	1,189	855	334	4,894	4,275	619
Professional Fees	79	85	(6)	396	425	(29)
Supplies	-	67	(67)	-	335	(335)
Communication	514	302	212	2,945	1,510	1,435
Travel, Meals & Entertainment	16	138	(122)	212	690	(478)
Office Equipment & Maintenance	-	16	(16)	-	80	(80)
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	207	206	1	967	1,030	(63)
<b>Total Expenditures</b>	<b>\$ 11,143</b>	<b>\$ 10,479</b>	<b>\$ 664</b>	<b>\$ 50,931</b>	<b>\$ 52,395</b>	<b>\$ (1,464)</b>
Net Assets	\$ -	\$ -	\$ -	\$ (11)	\$ -	\$ (11)

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 45,750	\$ 43,750	\$ 2,000	\$ 219,250	\$ 218,750	\$ 500
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 45,750</b>	<b>\$ 43,750</b>	<b>\$ 2,000</b>	<b>\$ 219,250</b>	<b>\$ 218,750</b>	<b>\$ 500</b>
Expenditures						
Salaries & Wages	\$ 17,873	\$ 21,843	\$ (3,970)	\$ 97,113	\$ 109,215	\$ (12,102)
Payroll Related Taxes	1,433	1,917	(484)	7,790	9,585	(1,795)
Fringe Benefits	1,563	1,736	(173)	8,917	8,680	237
Professional Fees	15,598	13,845	1,753	74,944	69,225	5,719
Supplies	21	530	(509)	291	2,650	(2,359)
Communication	926	1,005	(79)	5,139	5,025	114
Travel, Meals & Entertainment	-	750	(750)	273	3,750	(3,477)
Office Equipment & Maintenance	-	38	(38)	-	190	(190)
Lease & Facility Maintenance	1,069	1,070	(1)	4,629	5,350	(721)
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	361	361	-	1,805	1,805	-
Indirect Expenses	325	655	(330)	1,799	3,275	(1,476)
<b>Total Expenditures</b>	<b>\$ 39,170</b>	<b>\$ 43,750</b>	<b>\$ (4,580)</b>	<b>\$ 202,700</b>	<b>\$ 218,750</b>	<b>\$ (16,050)</b>
<b>Net Assets</b>	<b>\$ 6,580</b>	<b>\$ -</b>	<b>\$ 6,580</b>	<b>\$ 16,550</b>	<b>\$ -</b>	<b>\$ 16,550</b>

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 33,963	\$ 50,000	\$ (16,037)	\$ 158,334	\$ 250,000	\$ (91,666)
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 33,963</b>	<b>\$ 50,000</b>	<b>\$ (16,037)</b>	<b>\$ 158,334</b>	<b>\$ 250,000</b>	<b>\$ (91,666)</b>
Expenditures						
Salaries & Wages	\$ 25,375	\$ 34,930	\$ (9,555)	\$ 137,712	\$ 174,650	\$ (36,938)
Payroll Related Taxes	2,115	3,413	(1,298)	10,843	17,065	(6,222)
Fringe Benefits	2,548	5,255	(2,707)	13,601	26,275	(12,674)
Professional Fees	163	673	(510)	1,019	3,365	(2,346)
Supplies	195	640	(445)	812	3,200	(2,388)
Communication	1,037	1,427	(390)	5,313	7,135	(1,822)
Travel, Meals & Entertainment	-	594	(594)	307	2,970	(2,663)
Office Equipment & Maintenance	-	93	(93)	-	465	(465)
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	708	1,030	(322)	3,538	5,150	(1,612)
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	1,140	1,945	(805)	6,186	9,725	(3,539)
<b>Total Expenditures</b>	<b>\$ 33,281</b>	<b>\$ 50,000</b>	<b>\$ (16,719)</b>	<b>\$ 179,331</b>	<b>\$ 250,000</b>	<b>\$ (70,669)</b>
Net Assets	\$ 682	\$ -	\$ 682	\$ (20,997)	\$ -	\$ (20,997)

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 15,627	\$ 7,516	\$ 8,111	\$ 15,627	\$ 37,580	\$ (21,953)
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 15,627</b>	<b>\$ 7,516</b>	<b>\$ 8,111</b>	<b>\$ 15,627</b>	<b>\$ 37,580</b>	<b>\$ (21,953)</b>
Expenditures						
Salaries & Wages	\$ 11,868	\$ 7,589	\$ 4,279	\$ 47,020	\$ 37,945	\$ 9,075
Payroll Related Taxes	962	655	307	2,949	3,275	(326)
Fringe Benefits	1,318	801	517	5,586	4,005	1,581
Professional Fees	237	191	46	916	955	(39)
Supplies	68	38	30	296	190	106
Communication	414	120	294	3,158	600	2,558
Travel, Meals & Entertainment	500	209	291	1,904	1,045	859
Office Equipment & Maintenance	-	-	-	-	-	-
Lease & Facility Maintenance	-	-	-	-	-	-
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	259	290	(31)	1,274	1,450	(176)
<b>Total Expenditures</b>	<b>\$ 15,627</b>	<b>\$ 9,893</b>	<b>\$ 5,734</b>	<b>\$ 63,104</b>	<b>\$ 49,465</b>	<b>\$ 13,639</b>
Net Assets	\$ -	\$ (2,377)	\$ 2,377	\$ (47,477)	\$ (11,885)	\$ (35,592)



For the period ended November 30, 2020

	Month To Date			Year To Date		
	Actual	Budget	Over (Under) Budget	Actual	Budget	Over (Under) Budget
Revenues, Gains & Other Support						
Direct Public Support	\$ 13,928	\$ 16,667	\$ (2,739)	\$ 32,082	\$ 50,001	\$ (17,919)
Budget Carryforward	-	-	-	-	-	-
Indirect Public Support	-	-	-	-	-	-
Other Income	-	-	-	-	-	-
Program Income	-	-	-	-	-	-
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$ 13,928</b>	<b>\$ 16,667</b>	<b>\$ (2,739)</b>	<b>\$ 32,082</b>	<b>\$ 50,001</b>	<b>\$ (17,919)</b>
Expenditures						
Salaries & Wages	\$ 10,206	\$ 7,850	\$ 2,356	\$ 22,869	\$ 23,550	\$ (681)
Payroll Related Taxes	913	969	(56)	1,906	2,907	(1,001)
Fringe Benefits	2,033	1,671	362	5,416	5,013	403
Professional Fees	87	-	87	191	-	191
Supplies	-	225	(225)	-	675	(675)
Communication	492	658	(166)	1,167	1,974	(807)
Travel, Meals & Entertainment	-	625	(625)	92	1,875	(1,783)
Office Equipment & Maintenance	-	29	(29)	-	87	(87)
Lease & Facility Maintenance	-	667	(667)	-	2,001	(2,001)
Medical Director	-	-	-	-	-	-
Security	-	-	-	-	-	-
Treatment Services	-	-	-	-	-	-
Indirect Expenses	211	3,973	(3,762)	480	11,919	(11,439)
<b>Total Expenditures</b>	<b>\$ 13,943</b>	<b>\$ 16,667</b>	<b>\$ (2,724)</b>	<b>\$ 32,122</b>	<b>\$ 50,001</b>	<b>\$ (17,879)</b>
Net Assets	\$ (15)	\$ -	\$ (15)	\$ (40)	\$ -	\$ (40)